



### SMARTER SERVICE MATTERS

**Creating a Culture of Service** 



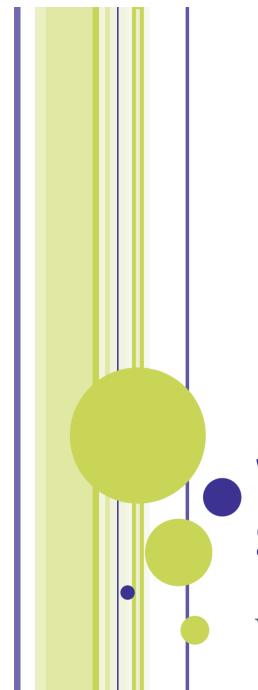
66 Do what you do so well that they will want to see it again and bring their friends.

~ Walt Disney

Rich vs. good Satisfaction – good enough 48% of hotel complaints about service 70% of restaurant complaints about service











### WHAT IS EXCEPTIONAL CUSTOMER SERVICE?

Village Cleaners

Reliability
Assurance
Tangibles
Empathy
Responsiveness





#### Reliability

The ability to provide what was promised, dependably, accurately and consistently



#### Assurance

The knowledge and courtesy you show to customers, and your ability to convey trust, confidence and competence.



#### Tangibles

The building, uniforms, cleanliness, landscaping





#### Empathy

The degree of caring and individual attention you show customers



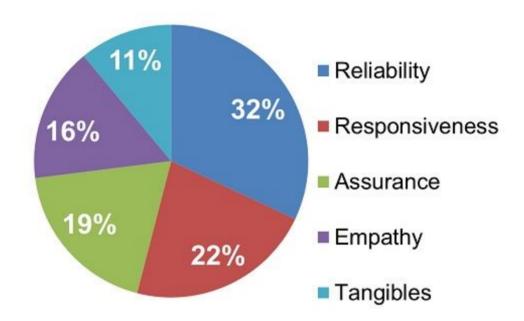


#### Responsiveness

Willingness to help customers promptly













# HOW DO YOU CREATE A CULTURE OF EXCEPTIONAL CUSTOMER SERVICE?

Starts at the top

#### HIRE AND TRAIN

Hire attitude everyday
Bob Rohrlack
Value of training
Every job has two parts
Task
Interpersonal skills







#### TREAT EMPLOYEES WELL



Kick the cat phenomenon





#### LISTEN TO CUSTOMERS

Face to Face
Comment cards/emails
800 numbers
Monitor online buzz
Customer focus groups





#### LISTEN TO CUSTOMERS

"A complaining customer is your best friend."





#### FEEDBACK FROM SERVICE STAFF





#### CREATE SERVICE VISION

- Share what the vision is for service to all employees –
- Hardees "Don't fight, the customer is right"
- Ritz Carlton "We are ladies and gentlemen serving ladies and gentlemen"



#### **CREATE SERVICE STANDARDS**



How long will someone to stand in line?
How long can someone stay on hold?
How long before you answer and email/phone call?





## HOW DO YOU DELIVER EXCEPTIONAL CUSTOMER SERVICE?

#### **EXCEED GUESTS EXPECTATIONS**

NEW YORK/MYSTERY SHOPPING





#### Most FAQ at Disney

#### What time is the 3 o'clock parade?







- Answer your phone
- Respond to emails
- Keep promises to customers
- Acknowledge for any delay in service
- Thank you
- o Invite me back
- o Use my name
- "Throw me something mister"
  - that something extra







#### WHEN SOMETHING GOES WRONG...

Listen
Apologize
Take Responsibility
Fix it
Follow-up







How to Empower Your Staff
Freedom to do the next right thing

Red Rules Blue Rules

Concierge at happy hour Hardees Chicken Soup





Questions for Staff

What barriers are in the way for you to provide Exceptional Customer Service?







Questions for Staff

- > Not Enough Information
- > Not Enough People
- > Unrealistic Deadlines
- Not Enough Respect from Other Departments
- > Not Enough Time
- Poor Communication between Departments







#### THANK YOU!

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